

021990AR2017



Annual Report 2017

MISSION

The mission of Mt Hira College is to inspire and encourage 'Life Long Learning' in each student by catering for their social, emotional, academic and spiritual needs within a positive, safe, caring, challenging and supportive learning environment. We are committed to raising upstanding and responsible citizens of tomorrow who will uphold universal values in a globally and technologically advancing society.

VISION

Mt Hira College's vision is to strive for excellence, in both academic and spiritual development, with continuous progress to develop confident students, proud of their Muslim identity, who are committed, compassionate and hard-working citizens, and are ready to contribute positively and productively to Australian society.

PEDAGOGICAL VISION

Mt Hira College promotes holistic education through positive relationships and provides engaging learning opportunities by empowering individuals to succeed.

VALUES

Excellence Respect Honesty Responsibility Fairness

SCHOOL PROFILE

Mt Hira College is an Islamic co-educational Foundation to Year Twelve College located in the South-Eastern suburb of Keysborough. The College was established in 2000 and has steadily grown to cater for more than 550 students in 2017.

Mt Hira College is a multi-cultural college with students coming from a wide range of backgrounds. The majority of students come from an Islamic background, but there are a few families from non-Islamic backgrounds. All nationalities, cultures and faiths are welcome at Mt Hira College.

Most students at Mt Hira College are bi-lingual. Currently the largest cultural group is Turkish (approximately 43%) with the other 57% coming from a range of backgrounds including: Albanian, Bosnian, Afghani, Iraqi, Lebanese, Iranian, Somalian and Pakistani backgrounds to name a few. More than twenty languages are spoken in the home with English the home language of just over 4% of students.

The College has spacious grounds including two well-maintained sports fields, basketball/tennis courts and an adventure playground, futsal courts, a running track and tennis courts. The wonderful modern facilities include light and spacious classrooms, an extensive library, three computer laboratories, two well-appointed art rooms, a modern Science Centre and a large gymnasium/multi-purpose hall with a fully functional stage for productions.

Mt Hira College offers many co-curricular programs including Inter-school Sports, Special Assistance Programs, Debating, Camps, Excursions, Incursions, Inter-school sports, Athletics Carnival, Swimming, Building Bridges Program and Student Leadership opportunities including a Student Representative Council. All Muslim students are required to attend noon prayer with the Secondary students attending the Mosque with other community members and the primary students learning how to pray in the gymnasium.

PRINCIPAL'S REPORT

In 2017 the change process at Mt Hira College was well underway focusing on improving academic results, ensuring support mechanisms were in place for students with additional needs, ensuring there was a process of accountability and ensuring policy processes and procedures were in place to enable best practice in education.

The students from Mt Hira College performed satisfactorily in 2017. They achieved improved results in several areas and our student numbers continued to grow, with an increase of about 3% from 2016.

Our NAPLAN results have improved, and we are continuing to work with students a lot more to understand the language of the NAPLAN to help improve results further.

In VCE, our highest ATAR being a score of 87.10. Thirty-One students successfully completed their VCE in 2017. Thirty students applied VTAC tertiary courses. Twenty-Eight students (or 93%) received offers for such courses. For round one offers, thirty (100%) students received offers for university or TAFE courses. One student did not apply for a tertiary course and has selected an alternative pathway.

A number of special programs and activities were organised to encourage the engagement of students in their learning and provide them with a range of experiences and opportunities. Students went on excursions related to the topics being studied in class including going to Science Works, the Immigration Museum, Victorian Art Gallery and Imax. There were also a number of incursions including special speakers and specific learning activities such as cyber bullying. Students in Years Five, Seven, Eleven and Twelve attended camps with the Year Three students having an overnight stay at Science Works. Our Year Nine students were offered a chance to attend our first ever overseas trip to China, which was a great success with the students attending saying that it was a trip of a lifetime.

A number of special programs and competitions were run in the school including having a record number of students participate in the Australian Mathematics Competition, the Premier's Reading Challenge, Tournament of Minds and the Building Bridges Program.

Mt Hira College believes that it is important for students to be fit and healthy and to assist with this our students were involved in a number of physical education events. Swimming was offered to all primary classes, Interschool Sports for both Primary and Secondary students, an Athletics Carnival for the whole school and Cross Country were just a number of the sports that students participated in.

Other special events were also organised to engage students including. We also had some visitors to the College during the year from Japanese students studying at Monash University and visits from various other countries.

The College also promotes care for people who are less fortunate. The College raised money to support Jeans for Genes Day, The Good Friday Appeal and also supported and donated food to the Halal Food Bank, Community Care Network, Asylum Seeker Resource Centre, the Country Fire Authority (CFA) amongst others.

The College continued to be involved in the Inter-Faith Building Bridges Programs. This program provides our Year Ten students with a broader picture of multi-cultural Australia and helps to break down barriers between different faiths and cultures. Students from a range of schools including Catholic, Anglican and Jewish school visit each other's schools and learn about their religions and engage in a number of discussion groups about relevant topics. It has been very pleasing to see the positive interactions between the students and the breaking down of stereotypes often depicted in the media.

A number of special days and events were organised at the College including celebrating the International Children's Festival, Eid celebrations, Harmony Day, Turkish Republic Day, Book Week Character Parade and a Primary concert. Parents were invited into the school for special activities and information sessions. Early in the year we held a 'Meet and Greet' so families could meet each other and it helped new families settle into the school. Information sessions were held for our Junior, Middle School and Senior School parents and students. A number of parents attended our Parent Helpers sessions so that they can assist in classrooms, on excursions and in many other ways. All parent volunteers must have a Working with Children's check before they can assist in the school.

Mt Hira College offered a range of co-curricular programs and activities including Debating and Tournament of Minds. During 2017 we continued to perform well in Debating, our teams competed against many of the local schools who were much larger than us, but our results were very impressive.

Mt Hira College is continuing to grow and develop in student numbers, facilities and programs offered.

STAFF ATTENDANCE

Staff attendance was satisfactory during 2017 and had slightly decreased from the previous year. The average number of days absent from school was 6.5 for the year. A number of the staff had five days or less absence during the year, which is a wonderful effort. A small number of staff had planned leave during the year and these have not been included in the absence rate as they were taken as leave without pay. Strategies will need to be put in place in order to further reduce teacher absenteeism as this has an effect on student learning.

STAFF RETENTION

At the end of 2017 there were a number of staff changes. Three teachers took twelve month leave, two on maternity leave and one for a challenging teaching experience in another country. We had eleven teachers in total leave our school taking up new challenges in other schools. We respect their decision and wish the best in their new appointments. This has resulted in change in the College leadership team and appointments excellent new teachers. This renewal of our leadership and teaching staff has made positive impact on staff, students and parents.

TEACHER QUALIFICATIONS

All teachers at Mt Hira College are registered with the Victorian Institute of Teaching. Most teachers have full registration, with four at the beginning of 2017 being provisionally registered. Three Language teachers have Permission to Teach registration. No teachers are or will be employed unless they are registered with the Victorian Institute of Teaching and have completed a full Criminal History Check.

TEACHER PARTICIPATION IN PROFESSIONAL LEARNING

As part of whole school planning, school based professional learning was provided drawing on the experience and expertise from within the school and from external experts. There was a focused approach with either groups of teachers or the whole staff participating in Professional Development as research shows that one off sessions for one teacher does little to bring about change in practice.

All graduate teachers attended professional development programs aimed at their specific needs. All VCE staff attended conferences and information sessions related to their teaching area.

All staff attended Curriculum Days, which focused on improving student learning outcomes and school improvements – e.g. improving English and Mathematics, classroom management, respectful relationships and so on.

In the Primary school the Head of Junior School continued to work with teachers to improve their planning and teaching. She suggested planning tools; team taught

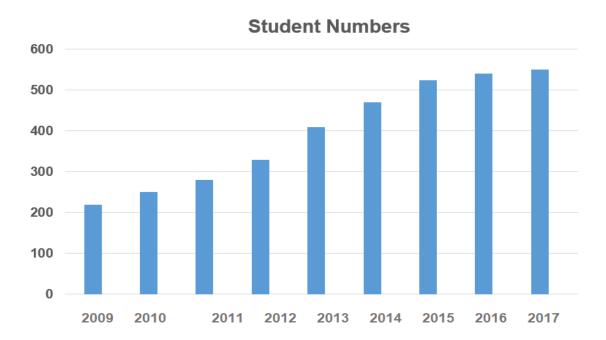
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with teachers and advised them on the best ways to improve student-learning outcomes.

The College spent over \$17,950 on professional development for the 2017 school year and teachers spent on average more than thirty hours attending professional development. This amount is expected to rise in 2018 as we work on new structuring and evaluation of our teaching practices.

STUDENT ENROLMENTS

Enrolments have increased during the last few years and there has been an increase of over 120% from 2009 to 2017. The graph below demonstrates this increased enrolment from 2009 to 2017. These enrolment numbers are taken from the February Census each year, and each year we enrolled more students during the year. Interest for 2018 continued to be high during 2017.



STUDENT ATTENDANCE

During 2017 student attendance has declined marginally over the 2016 figures. We still continue to have a substantial number of families who take extended overseas holidays to visit family members. These extended overseas holidays have a major impact on our average attendance rates. Many of our families are first or second generation migrants to Australia and therefore they have the majority of their extended family living overseas. The overall average noted is for all students and includes the overseas absences. This clearly demonstrates that the students who take extended overseas holidays are skewing our data. It is also something that we are continuing to address with the school community.

The average number of days absent for the whole school increased from 14.6 days absent in 2016 to 17.4 days in 2017.

The average for the secondary school was marginally better than the primary school. The following data shows the average number of days absent for each year level and the overall primary and secondary sections of the school. These averages include the students who had extended absences for overseas travel.

| Year | Average Absence 2017 | Average Absence 2016 |
|------------|-------------------------|-------------------------|
| Foundation | 24.0 | 16.0 |
| Year 1 | 17.1 | 11.0 |
| Year 2 | 22.1 | 13.5 |
| Year 3 | 16.9 | 14.0 |
| Year 4 | 19.9 | 11.0 |
| Year 5 | 20.3 | 10.5 |
| Year 6 | 15.4 | 10.0 |

The Primary School average was 18.6 days absent in 2017 as compared to 12.0 days absent in 2016.

| Year | Average Absence | Average Absence | |
|---------|-----------------|-----------------|--|
| | 2017 | 2016 | |
| Year 7 | 12.9 | 9.9 | |
| Year 8 | 14.7 | 15.6 | |
| Year 9 | 16.3 | 11.6 | |
| Year 10 | 16.7 | 15 | |
| Year 11 | 14.2 | 18.6 | |
| Year 12 | 15.8 | 15 | |

The Secondary School average was 17.4 days absent in 2017 compared to 14.2 days absent in 2016.

IMPROVEMENT PLAN

During 2017, the College continued to focus on improving learning and teaching with the aim of improving student learning outcomes. There was focus on students with additional needs with a focus on identifying students with additional learning needs. Teachers shared learning and teaching activities in order to be more collaborative and share resources. An analysis of data such as NAPLAN, PAT-R, PAT-M, PAT-S, South Australian Spelling, Numeracy Progress Test and the PM Benchmark was conducted. Developing teachers' skills has been a focus and the Assistant Principal – Academic and Innovation worked closely with teachers to assist them in their development.

NAPLAN - STUDENT ACHIEVEMENT AND NATIONAL BENCHMARKS

The results of the NAPLAN have mostly improved on last year. We observe gains in most areas and a slight drop in our Year Seven results (Grammar and Punctuation, Writing and Numeracy) and a slight drop in our Year Nine Spelling and Numeracy results. A closer analysis of NAPLAN data will need to be done to see which areas our students excel in and in which areas they are weak.

NAPLAN: YEAR THREE

Reading – 95% of all Year Three students were at or above the National Minimum Standard.

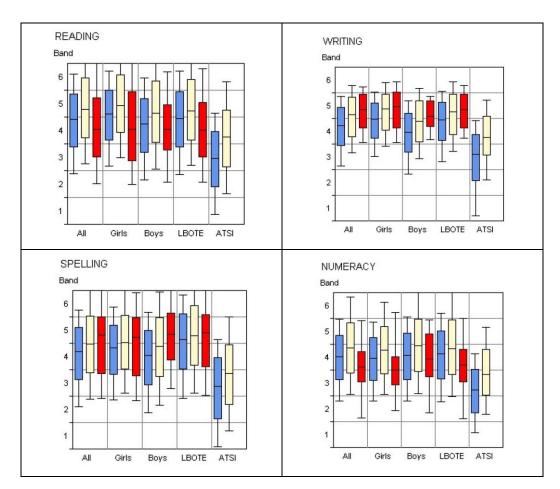
Writing – 100% of all Year Three students were above the National Minimum Standard. Spelling – 100% of our students achieved at or above the National Minimum Standard in Spelling.

Grammar and Punctuation – 95% of all students achieved at or above the National Minimum Standard in Grammar and Punctuation.

Numeracy – 90% of students achieved at or above the National Minimum Standard in Numeracy with.

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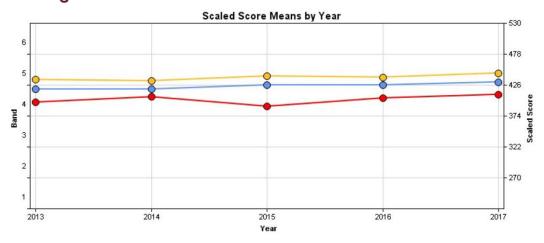
YEAR THREE NAPLAN RESULTS



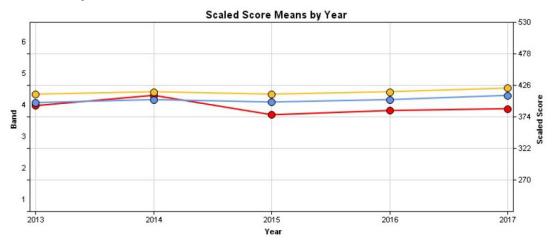
Key National State School

YEAR THREE NAPLAN FIVE YEAR TREND

Reading:



Numeracy:



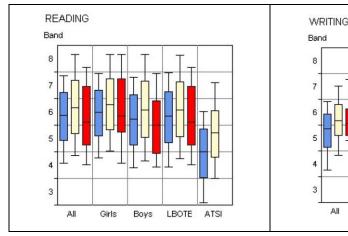
NAPLAN: YEAR FIVE

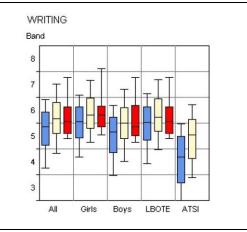
Reading – 95% of all Year Five students achieved at or above the National Minimum Standard.

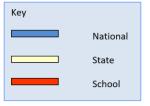
Writing–98% of students achieved at or above the National Minimum Standard. Spelling – 90% of students achieved at or above the National Minimum Standard. Grammar and Punctuation –95% of students achieved at or above the National Minimum Standard.

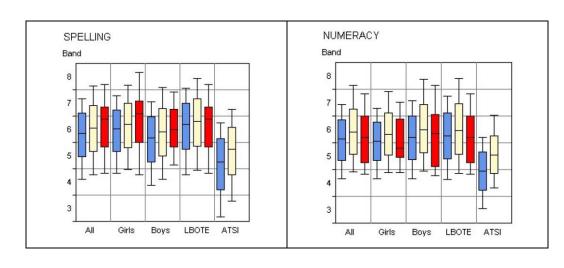
Numeracy – 100% of all Grade 5 students achieved at or above the National Minimum Standard.

YEAR FIVE NAPLAN RESULTS



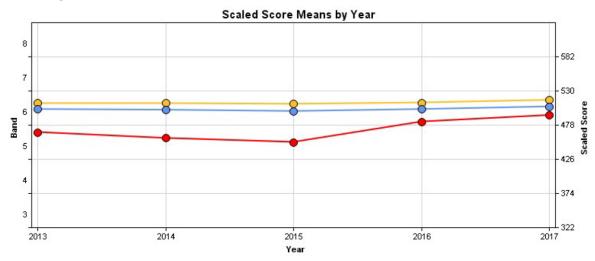




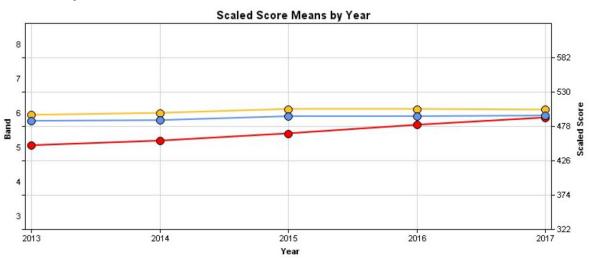


YEAR FIVE NAPLAN FIVE YEAR TREND

Reading:



Numeracy:



NAPLAN: YEAR SEVEN

Reading–100% of all Year 7 students achieved at or above the National Minimum Standard in reading.

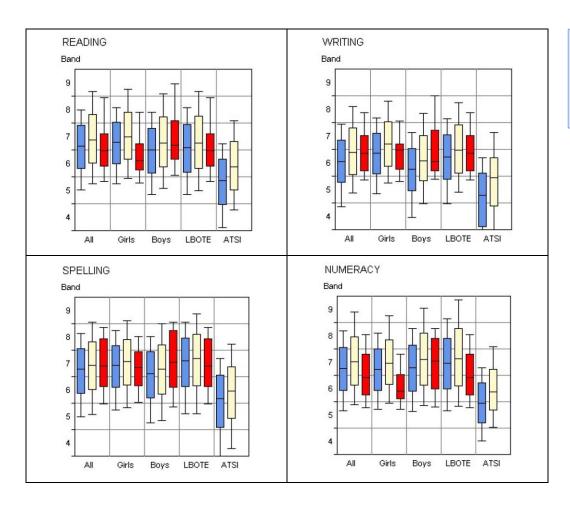
Writing – 100% of all Year 7 students achieved at or above the National Minimum Standard.

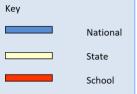
Spelling – 100% of all Year 7 students achieved at or above the National Minimum Standard.

Grammar and Punctuation – 93% of all students achieved at or above the National Minimum Standard.

Numeracy – 98% of all students in Year 7 were at or above the National Minimum Standard.

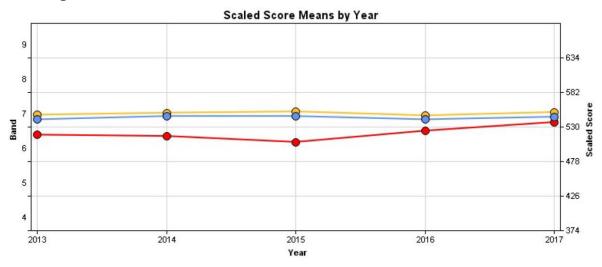
YEAR NINE NAPLAN RESULTS



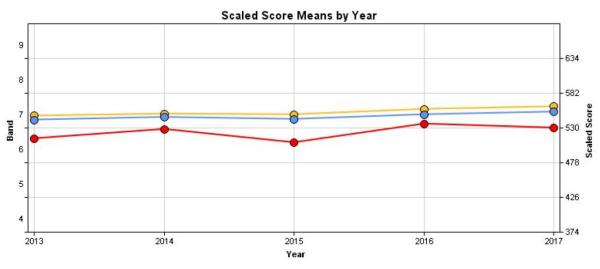


YEAR NINE NAPLAN FIVE YEAR TREND

Reading:



Numeracy:



NAPLAN: YEAR NINE

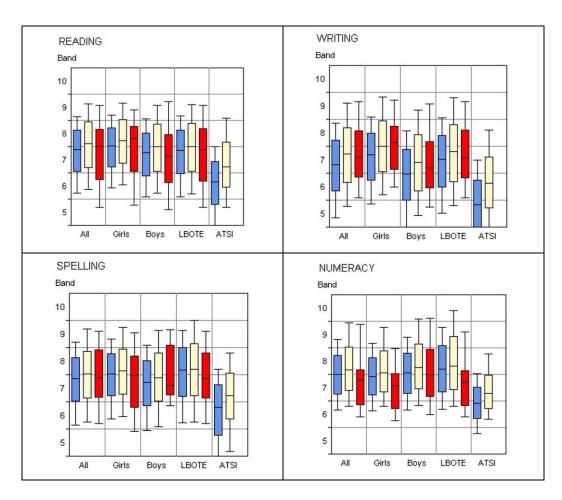
Reading – 85% of all Year 9 students achieved at or above the National Minimum Standard.

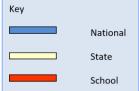
Writing – 90% of all Year 9 students achieved at or above the National Minimum Standard.

Spelling – 95% of our students performed at or above the National Minimum Standard. Grammar and Punctuation – 95% of students achieved at or above the National Minimum Standard.

Numeracy – 97% of students achieved at or above the National Minimum Standard. in Numeracy.

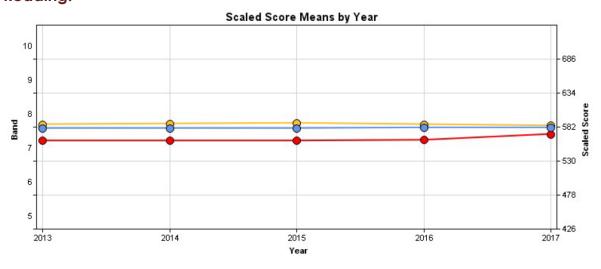
YEAR NINE NAPLAN RESULTS





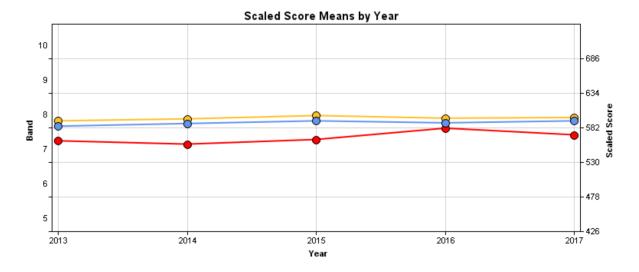
YEAR NINE NAPLAN FIVE YEAR TREND

Reading:



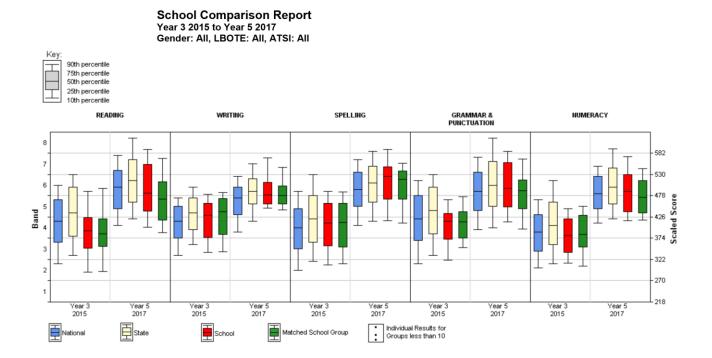
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Numeracy:



Overall, students' achievement has increased from 2016 to 2017 when looking at the percentage of students achieving at or above the National Minimum Standards. The improvements made are positive and they provide us with a solid base to work from. Greater emphasis will be placed on our Year Seven Literacy and Numeracy and Year Nine Numeracy.

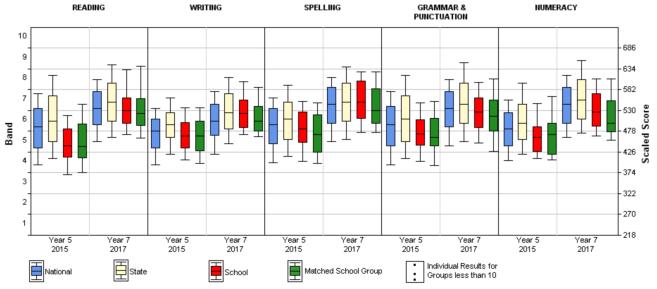
SCHOOL COMPARISON REPORT 2015 TO 2017



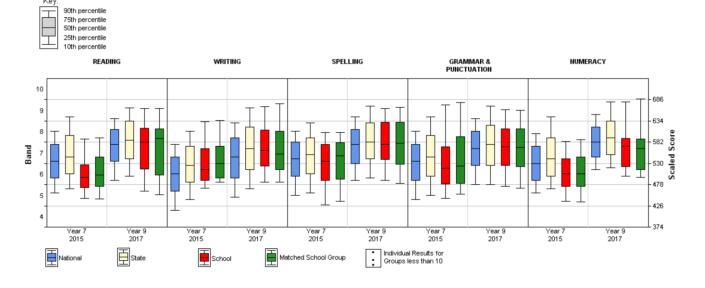
School Comparison Report Year 5 2015 to Year 7 2017

Gender: All, LBOTE: All, ATSI: All









The School Comparison Report tracks students over a two-year period and have gains in achievement levels for students that follow the National Achievement gains or better. This is encouraging as we see our student improve their achievement levels due to our programs and interventions that aim to improve numeracy and literacy.

VALUE ADDED

A number of programs and activities were maintained or implemented during the year to provide extra support to our students.

- Excursions, Incursions and Camps were organised to support the curriculum and student learning.
- A swimming program was offered for all primary school students
- A Meet and Greet was offered early in the year to encourage families to meet and create a sense of community.
- Students entered competitions to provide extra stimulus and encourage engagement. Large numbers participated in the Australian Mathematics Competition with a number of students achieving distinctions and credits.
- Students participated in an Inter-Faith Program Building Bridges to learn more about different faiths and engage with students from other schools and communities.
- Debating teams participated in competitions and achieved very positive results, often competing against and beating much larger schools.
- Harmony Day, International Children's Day, Book Week and Literacy and Numeracy Week were celebrated.
- Inter-school sport was organised for primary and secondary students.
- An orientation program was developed to assist with a smooth transition from Kinder to Foundation and from Year Six to Year Seven and all the way through to Year Twelve.
- Information sessions were held for students and families to inform them about the year ahead.
- Work experience was organised for the Year Ten students.
- The Head of Senior School continued to provide excellent support to senior students and manage the VCE program.
- The Assistant Principal Academic and Innovation assisted teachers to develop a more stimulating and challenging curriculum and provided advice on catering for under-achieving students
- An Induction Program was utilised to assist teachers in their transition to a new school
- Special Event days were conducted in the primary school to engage students.
- A Head Start orientation program was organised for the whole school at the end of 2017. This enabled students to meet their teachers for the following year and also get a head start on curriculum content.

Each of the programs and events will be evaluated and modified on an annual basis. Staff members will continue to plan and implement a range of activities to continue to add value during 2018.

SENIOR SECONDARY SCHOOL

In the Secondary School VCE students were given assistance to maximise their potential by use of the following strategies:

- Holiday classes for VCE students to ensure all content was covered in detail.
- After School classes and individual assistance were offered and provided.
- The College organised practice examination periods for the students during Terms Two and Four. This assisted in preparation for their VCAA November Examinations.
- A trial GAT (General Achievement Test) was also organised for all students completing a VCE Unit 3/4 sequence.
- Students were encouraged to attend examination preparation seminars. The College funded students to attend these seminars in cases where the students organised them in advance.
- Ongoing modifications, where necessary, were made to the students' in-school study environment, for example most student Study Periods were supervised by teachers.
- Continued development of educational resources and technological improvements such as the introduction of the schools Laptop policy and Interactive LED panels in every learning space.
- Teachers offered and provided one-to-one assistance.
- Variety of assessment tasks provided in full accordance with relevant study designs and the VCAA.
- Completion of either one or two Unit 3/4 subject options in VCE in 2015 for Year Eleven students (which students generally performed satisfactorily in.) This provided Year Twelve students with more time to complete study and revision in 2016, as well as to have direct contact with teachers.
- There was a significant focus placed on discussion taking place between teachers, students and parents. The purpose of this discussion was to try to improve student outcomes.
- Completion of a VTAC information evening which significantly assisted student university preference selection.
- Participation in the Year Twelve retreat at the beginning of 2016. This enabled students to participate in team building, motivational and goal-setting activities.

SENIOR SCHOOL OUTCOMES

VCE RESULTS

Our highest ATAR rank was 87.10. Thirty-two students successfully completed their VCE in 2017. Thirty-one students applied for a VTAC round one offer. Thirty students (94%) received a VTAC round one offer. Two students (6%) did not receive a VTAC round one offer. Of these two students, one received a VTAC round three offer.

With only having a very small cohort it meant that options were limited but also that students were able to have more individual attention. The school will continue to put in place new strategies to ensure the continued development of student performances.

As the student numbers increase we believe the results will also improve.

In the future students will be encouraged to complete the following activities to maximise their potential.

- > Students further develop their ability to utilise study periods effectively.
- > The development of efficient and productive revision techniques.
- Greater engagement in after-school classes and focus on performance in trial examinations.
- ➤ Enhance students willingness to seek their teachers assistance for support and advice in regards to their particular VCE subject.
- ➤ Develop greater student motivation through the use of motivational speakers and improved goal setting and strategies.
- Greater prioritisation of attention to specific career choices and setting achievable goals.
- > Completion of Elevate Education study skill program.
- Compulsory attendance at the VCE retreat at the beginning of Year Eleven.
- > VCE Head Start Program will also be compulsory for students. The College is implementing a two-week block of preparation for relevant VCE subjects at the conclusion of Year Ten and Eleven. This will take place in November and December after examinations are concluded.

POST SCHOOL DESTINATIONS

UNIVERSITY ENROLMENTS

The following is a list of the tertiary courses that our 2017 graduates were offered by VTAC:

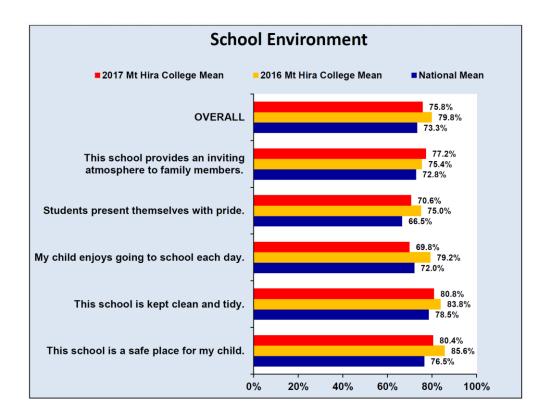
| Exercise Science - Sport Practice Biomedical Science | Deakin University Deakin University Victoria University Deakin University Victoria University |
|--|---|
| Exercise Science - Sport Practice Biomedical Science | Victoria University Deakin University Victoria University |
| Biomedical Science | Deakin University Victoria University |
| | Victoria University |
| Social Work | <u>'</u> |
| occiai viona | Viotoria University |
| -itness | Victoria University |
| Diploma of Higher Education - Science | Monash University |
| Photography | Deakin University |
| Applied Science/Podiatric Practice | La Trobe University |
| Arts/Global Studies | Australian Catholic University |
| Management | Deakin College |
| Science | Monash University |
| Diploma of Tertiary Studies - Nursing | Monash University |
| Criminology | Deakin University |
| Arts | Monash University |
| nformation Technology Associate Degree | RMIT University |
| Criminology | Deakin University |
| Business Management | Federation University |
| Health and Physical Education Secondary | Deakin University |
| Business Diploma | RMIT University |
| Nursing | Monash University |
| Psychology Honours | Deakin University |
| Criminal Justice | Federation University |
| Science/Arts | Monash University |
| Nursing | Monash University |
| Business UniLink - Diploma | Swinburne University of Technology |
| Business Degree | Melbourne Institute of Technology |
| Science | Deakin University |
| Cyber Security | Deakin University |
| Business Diploma/Business Accounting Degree | La Trobe Melbourne |
| Building Design Degree | Victoria University |

SCHOOL SATISFACTION

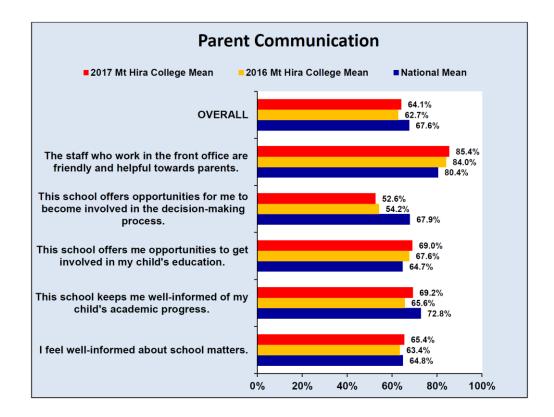
In 2017 we undertook staff, parent and student surveys to determine where our College sits within the National benchmarks. By outsourcing the surveys we also felt that all parties would be a lot more comfortable to provide their honest feedback.

PARENT OPINION

Parents at Mt Hira College rated "The school is a safe place for my child" the highest and lowest as "Student presenting themselves with pride" in the School Environment Survey.



As we can see from the graph above we are above the National Mean in four of the five points and our overall result is above the National mean. We hope to keep this up in the future.



Parents feel that our communication needs some work and we have put steps in place to better our communication with the parents, which includes the School Management System, SEQTA. Although continuous reporting has not started on this system as yet, notices, pastoral care notifications and so on have been utilised quite well.

STUDENT SATISFACTION

Students at Mt Hira College showed the highest levels of satisfaction with the areas of Technology and Resources with the lowest levels for School Environment and Teaching Quality.

| Key Area | Benchmark | 2016 Mt Hira College Mean | 2017 Mt Hira College Mean | Difference between Mt Hira College 2017 and 2016 Mean |
|-------------------------------|-----------|------------------------------|------------------------------|--|
| 1. Guidance and Support | 69.7% | 67.9% | 64.9% | -3.0% |
| 2. School Environment | 61.4% | 68.0% | 62.2% | -5.8% |
| 3. Teacher Quality | 63.0% | 71.2% | 66.4% | -4.8% |
| 4. School Curriculum | 65.8% | 64.7% | 63.0% | -1.7% |
| 5. Learning Opportunities | 68.6% | 67.6% | 65.8% | -1.8% |
| 6. Personal Development | 66.4% | 64.5% | 62.6% | -1.9% |
| 7. Student Behavioural Values | 66.5% | 70.0% | 67.3% | -2.7% |
| 8. Technology and Resources | 64.5% | 59.0% | 60.7% | +1.7% |
| 9. Student Relationships | 62.6% | 70.0% | 67.8% | -2.2% |
| | · | | · | · |
| OVERALL | 65.4% | 67.0% | 64.5% | -2.5% |

Students have rated Student Behavioral Values and Student Relationships the highest with School Curriculum the lowest. We can see that we are below the National Benchmark in a number of areas and will be working to improve in all areas in 2018.

STUDENT WELLBEING

Students at Mt Hira College showed the highest levels of satisfaction with the areas of Socialisation and Self-confidence and lowest levels with Optimism.

| Key Area | Benchmark | 2016 Mt Hira College Mean | 2017 Mt Hira College Mean | Difference between Mt Hira College 2017 and 2016 Mean |
|--------------------|-----------|------------------------------|---------------------------------|---|
| 1. Socialisation | 73.9% | 76.0% | 72.7% | -3.3% |
| 2. Comfort | 64.9% | 70.3% | 64.0% | -6.3% |
| 3. Self-confidence | 72.1% | 76.4% | 73.6% | -2.8% |
| 4. Optimism | 68.8% | 70.2% | 63.8% | -6.4% |
| 5. Motivation | 71.0% | 77.7% | 73.5% | -4.2% |
| | | | | |
| OVERALL | 70.1% | 74.1% | 69.5% | -4.6% |

STAFF CLIMATE

Staff at Mt Hira College showed the highest level of satisfaction with the areas of Goal Congruence and School Environment and the lowest levels with the areas of School Communication and Leadership and Management. We are below the National benchmark and we will strive to turn this around in 2018.

| Key Area | Benchmark | 2017 Mt Hira College Mean | Difference between Mt Hira College Mean and Independent Schools Mean |
|------------------------------|-----------|------------------------------|---|
| 1. Guidance and Support | 64.8% | 51.2% | -13.6% |
| 2. School Environment | 65.2% | 63.8% | -1.4% |
| 3. Morale | 66.1% | 64.5% | -1.6% |
| 4. School Curriculum | 68.3% | 56.3% | -12.0% |
| 5. Goal Congruence | 74.6% | 68.4% | -6.2% |
| 6. Personal Development | 65.1% | 61.4% | -3.7% |
| 7. School Communication | 61.3% | 45.5% | -15.8% |
| 8. Technology and Resources | 62.4% | 58.5% | -3.9% |
| 9. Leadership and Management | 62.1% | 50.0% | -12.1% |
| | · | | |
| OVERALL | 65.5% | 57.7% | -7.8% |

The above information gave us valuable insight into how we can continue to improve the quality of education and involvement within the community. The College enrolment trends are positive with strong enrolments and interest for the future. This indicates positive community satisfaction with the College as we do not advertise the College and the majority of our enrolments are referrals and word of mouth.

FORWARD PLANNING

Mt Hira College intends to continue to improve student-learning outcomes and increase enrolments during 2018. The College structure remained the same to ensure stability.

Professional Learning Teams (PLTs) will be allocated specific meeting times to meet on a regular basis to plan together, assess students' learning, identify individual student learning needs and plan specific learning activities for groups of students. They will be expected to plan and teach the same things and moderate all assessments. Leadership team and Executive team to have allocated meeting time organised throughout the week to ensure that College issues can be discussed.

In 2018 we plan to continue developing the skills of teachers not only in their Professional Learning Teams but also by continuing to offer more structured and targeted optional PD's on a weekly basis. Communication will be a focus from leadership to the staff, to ensure all staff are aware of the happenings around the College.